

Planning, Industry & Environment

State Strategic Plan for Crown land

Consultation summary report for the draft plan

November 2020

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Starting in 2019, the department consulted with key stakeholders, industry, other government agencies, Crown land managers and Aboriginal representatives to develop a draft plan.

The community and key stakeholders have actively informed the development of the State Strategic Plan for Crown land.

The NSW Department of Planning, Industry and Environment must prepare a State Strategic Plan for Crown land under the *Crown Land Management Act 2016.* The plan sets the vision, priorities and overarching strategy for the management of Crown land in NSW for the next 10 years.

Starting in 2019, the department consulted with key stakeholders, industry, other government agencies, Crown land managers and Aboriginal representatives to develop a draft plan. The department then presented the draft State Strategic Plan to the broader community for feedback, with a 42-day formal public consultation period from 9 July 2020 to 20 August 2020. The department received feedback from the community and key stakeholders, including insights into the value of the Crown land estate and aspirations for its future.

How did we engage, and who participated?

Figure 1 outlines the process for developing the State Strategic Plan for Crown land.

Research phase

Representatives from key stakeholder groups participated in a roundtable workshop and two facilitated strategy sessions during the initial research phase (Table 1). These activities helped to inform development of the draft plan.

Stage	Who we are talking to				
Research					
 Analysis Meetings Workshops 	Key stakeholders, councils, peak bodies, government agencies, peak Aboriginal bodies, Crown land managers.				
At the end of ou we will have a draft Crown					
Two stage consultation period:					
 Stage 1: Release draft plan for public information. Stage 2: Submission period (min. of 42 days). 	Everyone is NSW has the chance to provide feedback. We will also loop back with key stakeholders.				
Report back					
• Summary report	We will report back on the key themes we heard from your feedback.				
At the end of the feedback and reporting phases, we will update the plan based on your feedback and submit the draft to the Ministers for their consideration.					
Advise					
 Final plan adopted Implementation commences 	We will let you know when the plan is endorsed by the ministers.				

Figure 1

Process for developing the State Strategic Plan for Crown land in NSW

Table 1

Research phase consultation with key stakeholder groups

Date	Activity	Participants
18 Nov 2019	Roundtable workshop	Attendees for this workshop included Richard Bush, Crown Land Commissioner; the Hon. Rob Stokes MP; the Hon. Melinda Pavey MP; It also included representatives from the following organisations:
		Department of Planning, Industry and Environment—Crown Lands; Nous Group; Greater Sydney Commission; Local Government NSW; Caravan & Camping Industry Association NSW; Clubs NSW; NSW Farmers' Association; Racing NSW; Urban Development Institute of Australia—NSW; Surf Life Saving NSW; Now Business Australia; Western Lands Advisory Committee; NSW Aboriginal Land Council; NTS Corp; Harness Racing NSW; NSW Minerals Council; Property Council of Australia; Planning Institute of Australia; Boating Industry Association; Recreational Fishing Alliance; Marine Rescue NSW; Nature Conservation Council of NSW; Office of the Hon Rob Stokes MP, Minister for Planning and Public Spaces; Office of The Hon Melinda Pavey MP, Minister for Water, Property and Housing.
9 Dec 2019	Strategy lab workshop 1	Participants were internal stakeholders from the following NSW Government agencies, which interact and shape the management and use of Crown land: Aboriginal Affairs NSW; Create NSW; Department of Planning, Industry and Environment—Environment, Energy and Science; Department of Planning, Industry and Environment—National Parks; Forestry Corporation of NSW; NSW Health; Infrastructure NSW; Department of Planning, Industry and Environment—Aboriginal Housing; Department of Planning, Industry and Environment—Place, Design and Public
		of Planning, Industry and Environment—Place, Design and Public Spaces; Department of Planning, Industry and Environment— Development and Transactions; Regional NSW; Department of Planning, Industry and Environment—Resources and Geoscience; Department of Planning, Industry and Environment—Local Government and Regional Planning; Department of Planning, Industry and Environment— Strategy and Reform; Department of Planning, Industry and Environment—Water; Office of the Registrar General; Destination NSW; Greater Sydney Commission; Department of Planning, Industry and Environment—Fisheries; Department of Premier and Cabinet; Crown Lands Commissioner; NSW Treasury; Department of Planning, Industry and Environment—Strategy and Portfolio Management; Department of Planning, Industry and Environment—Crown Lands; Office of The Hon Melinda Pavey MP, Minister for Water, Property and Housing; Department of Planning, Industry and Environment—Stakeholder Engagement.

Representatives from Monash University and Nous Group also attended.

Table 1

Research phase consultation with key stakeholder groups

Date	Activity	Participants
10 Dec 2019	Strategy lab workshop 2	Participants were external stakeholders with detailed knowledge and association with the NSW Crown land estate, representing the following organisations:
		Crown Land Commissioner; Local Government NSW; Caravan & Camping Industry Association NSW; ClubsNSW; NSW Farmers' Association; Racing NSW; Urban Development Institute of Australia NSW; Surf Life Saving NSW; Business Australia; Western Lands Advisory Committee; NSW Aboriginal Land Council; NTS Corp; Harness Racing NSW; NSW Minerals Council; Property Council of Australia; Planning Institute of Australia; Boating Industry Association; Marine Rescue NSW; Nature Conservation Council of NSW; NSW Crown Holiday Parks (Reflections Holiday Parks); Australian Men's Shed Association; Girl Guides NSW and ACT; Scouts NSW; Police Citizens Youth Clubs NSW; Agricultural Societies Council of NSW; Lendlease Living Industry; Cemeteries & Crematoria NSW Board; Greater Sydney Commission; Department of Primary Industries; Department of Planning, Industry and Environment—Crown Land; Office of the Hon Rob Stokes MP, Minister for Planning and Public Spaces; Department of Planning, Industry and Environment—Stakeholder Engagement. Representatives from Monash University and Nous Group also attended.

Consultation phase

During the consultation phase, the department engaged with the community and stakeholders to promote awareness and understanding of the content of the draft plan, and to encourage them to provide feedback.

The department released the draft plan for general information on 10 June 2020, ahead of the formal consultation period.

- The formal 42-day consultation period began on 9 July 2020 and closed on 20 August 2020. During this time, the department conducted the following promotion and engagement activities:
 - o a social media campaign reaching more than 2 million people (Appendix A)
 - print advertising across three key publications to reach a broad range of people (Appendix B).
 - o four online information sessions open to the public, with a total of 202 participants
 - o eight online information sessions for key stakeholder groups, with a total of

353 participants representing community organisations, Crown land managers, Local Aboriginal Land Councils, NSW Aboriginal Land Council, Native Title Corporation, the Nature Conservation Council, local government, NSW Government agencies, and Department of Planning, Industry and Environment—Crown Lands staff.

- During formal consultation, people could make submissions by email or post or by using a form on the department's website. They could either complete and submit the form online or download it to complete offline as a hard copy before submitting it by email or post (Appendix C).
- The department received 934 formal submissions. Of these 714 were online form submissions, and 220 were submissions by email or post.
- Of the respondents, 530 respondents shared that they had heard about the draft plan through social media (Figure 2). Of the 171 people who indicated they had heard about the draft plan through 'Other' channels, these channels included word of mouth, through friends or through groups to which they belong.

Where did you hear about the State Strategic Plan for Crown Land?



Figure 2

How people who made a formal submission heard about the draft State Strategic Plan for Crown land

Figure 3 summarises the confidentiality preference of the submissions. Of the respondents, 24% said they were happy for the department to make public both their submission and their name; and 46% said the department could make their submission but not their name public.

In 30% of submissions, respondents either asked for both their submission and their name to remain confidential or provided no confidentiality preference. The department treated submissions with no specified confidentiality preference as confidential.



Confidentiality preference of submissions

Figure 3

Confidentiality preference of submissions on the draft State Strategic Plan for Crown land

What did we hear?

Research phase

The research phase identified the following themes as important to key stakeholders.

Ministerial priorities

The government, and the responsible ministers, have ambitious priorities for how Crown land can contribute economic, environmental, cultural and social benefits to NSW—the quadruple bottom line. The Ministers would like the following quadruple bottom line framework to help drive all future decision-making concerning Crown land:

- Crown land should be used for developing the green grid for a more livable Sydney.
- Crown land should be managed more strategically and consistently across land categories.
- Government should better leverage the most appropriate use of Crown land to ensure balance between high-value and public uses.
- Government should aim to simultaneously achieve the quadruple bottom line.
- Crown lands should support jobs and economic opportunities in the regions.
- NSW should grow populations in regions to take pressure off Sydney.
- Government should look to achieve the best use of public land through an environmental, social and economic lens.
- Crown lands should adopt a more proactive and engaged approach
- Government should provide sufficient certainty and duration of tenure to enable investment.

Roundtable workshop

Peak stakeholders contributed key ambitions and issues to address:

- reduce administrative burden for councils
- invest in recreational access to water
- collaborate with other government
 landowners
- returning land to Aboriginal communities is not benevolence
- understand that managing showgrounds is critical
- surf clubs are evolving but need tenure security.

Strategy labs

These workshops encouraged big-picture vision with diverse stakeholders and experts to challenge current thinking. From these workshops came the following proposed actions.

Workshop 1 (internal stakeholders)

- Upgrade data and information-andcommunications technology and boost capability to inform decision-making and the public
- Adopt new ways of working that bring disciplined prioritisation and consistent visibility of internal and regional projects for example, establish a project management office function, and check flow-on impacts before leaping into new projects
- Improve approach to working with Aboriginal Land Councils—investing more face-to-face time to discuss processes and collaborating to prioritise high-value claims for transfer ahead of claims that are unlikely to meet legislative requirements for approval.
- Consider dealing with like tenures across the state as a group by assigning sole leaders based in regional offices—for example, one for showgrounds, another for scouts, another for Police Citizens Youth Clubs and the like
- Build or recruit skills for collaboration across government and with all types of land managers
- Refresh lower level team structures to match new priorities and create processes for easily reassigning resources as needed.
- Build change management capability.
- Digitise more services—for example, Service NSW.

Workshop 2 (external stakeholders)

- Grant long-term leases on Crown land to expand new models of affordable housing
- Seek a 'new deal', with Aboriginal communities on land
- Share data across the whole NSW Government to inform wiser decision-making
- Use new technology as an economic opportunity: biogas, bioplastics, renewable-energy generation
- Use Crown land in or near towns to support local, regenerative food production
- Encourage integrated land use, multi-use sites, and place making
- Build visitor accommodation where land adjoins national parks or other tourist sites

- Harvest rainfall, capture energy (wind, solar), incentivise value capture from sites
- Encourage multiple use for Crown land and assets, including service co-location—for example, medical practices in caravan parks
- Develop a 'standard framework' for community hubs across NSW to enable trusted organisations to thrive on Crown land
- Generate renewable energy on Crown land
- Encourage waste-to-resource enterprises
- Align priorities for regional Department of Planning, Industry and Environment—Crown Lands offices to strategic priorities of their communities
- Make data publicly available on an open platform
- Create frameworks to enable repeatable and reliable processes and outcomes for land managers
- Resolve backlog of Aboriginal land claims using an innovative solution
- Develop a green grid in metropolitan areas
- Youth engagement and crime prevention.

The themes that emerged from the activities in research phase guided the department in preparing the draft plan around the following strategic priorities. These aim to frame Crown land management, inform the ways NSW uses Crown land, and highlight the activities, communities and environments it will support. The priorities are to:

- enable jobs growth, commercial opportunities and sustainable economic progress in regional and rural NSW
- expand green space, sustainable quality of life and climate change resilience
- strengthen and support evolving community connections

• work with Aboriginal communities to realise the potential of their land rights.

The department identified 15 outcomes that map to these priorities. These outcomes—and seven initiatives that will help enable them—will help us focus our practical efforts and enable us to deliver on the priorities of the plan.

Consultation phase

Formal submissions

Key insights from the formal submissions we received from the community and stakeholders during the consultation phase follow.

Priorities

Among the 934 submissions we received, 804 respondents explicitly indicated whether they support the priorities in the draft plan and think they are the best priorities for Crown land over the next 10 years. Of these:

- 52% agreed or strongly agreed that the priorities in the draft plan are the best priorities for Crown land for the next 10 years
- 19% were neutral
- 29% disagreed or strongly disagreed that the priorities outlined in the draft plan are the best priorities for Crown land for the next ten years. Figure 4 summarises these results
- Figure 5 highlights the relative importance of the different priorities in the draft plan for people who made a submission.



Right: Belmore Park, Goulburn, Crown land Far right: Image courtesy of Dr Malcolm Ridges



These are the best priorities for Crown Land over the next 10 years

Figure 4

Percentage analysis of formal submission responses concerning whether the priorities in the draft plan are the best priorities for Crown land over the next 10 years

Relative importance of each priority



Number of respondents

Figure 5

Relative importance of each priority, according to the formal submissions on draft State Strategic Plan for Crown land Key themes in the feedback from people who shared their opinion on the outcomes in their submissions include:

- mixed support for enabling job growth, commercial opportunities and sustainable economic progress in regional and rural NSW, with 51% of respondents indicating this is important, 14% neutral and 34% indicating it is not at all important or of only minor importance. Comments on this priority reflected concern that using Crown land for economic development would predominantly benefit private interests and would provide only a short-term benefit rather than benefitting the community over the long-term.
- very strong support for the priority of expanding green space, sustainable quality of life and climate change resilience, with 90% indicating this priority is important or very important. Comments on this priority echoed this sentiment, which recognises Crown land for its environmental values, including biodiversity, habitat, connectivity and wildlife corridors, as well as the inherent responsibility to manage Crown land for the benefit of future generations.
- strengthening and supporting evolving community connections received strong support, with 78% indicating this priority is important or very important. Comments on this priority recognised the critical role Crown land and its facilities play in supporting the social fabric of communities such as during natural disasters, for ongoing community use and with planned events.

 moderate to solid support for working with Aboriginal communities to realise the potential of their land rights, with 69% indicating this priority is important or very important. The potential for Crown land to offer opportunities to further Aboriginal land rights and economic development through culturally appropriate jobs and tourism was a key sentiment of the comments on this priority.

Outcomes

Among the 934 formal submissions we received, 802 respondents explicitly indicated whether they supported the outcomes in the draft plan as the best outcomes for Crown land over the next 10 years. Of these:

- 50% agreed or strongly agreed that the outcomes in the draft plan are the best outcomes for Crown land for the next 10 years
- 24% were neutral
- 27% disagreed or strongly disagreed that the outcomes in the draft plan are the best outcomes for Crown land for the next 10 years.

Figure 6 summarises these results.

Figure 7 highlights the relative importance of the different outcomes in the draft plan for people who made a submission.



These are the best outcomes for Crown land over the next 10 years

Figure 6

Percentage analysis of formal submission responses concerning whether the outcomes in the draft plan are the best outcomes for Crown land over the next 10 years

Relative importance of each outcome



Number of respondents

Figure 7

Relative importance of each outcome, according to the formal submissions on draft State Strategic Plan for Crown land



Key themes emerged in the feedback from people who shared their opinion on the outcomes in their submissions.

- Outcomes that align with economic development and industry received mixed feedback:
 - low support for using Crown land to expand access to affordable housing, with only 19% indicating this was very important or important. A common theme emerging from the comments on this outcome was that affordable housing is not an appropriate use of Crown land and does not align with the purpose of Crown land
 - guarded support for facilitating investment on Crown land, with 38% indicating this was very important or important. Comments on this outcome around the need for investment to be for an appropriate purpose and for the benefit of the community rather than for private interests
 - moderate support for assisting new sustainable energy, resources and infrastructure, with 58% indicating this was very important or important, and for supporting innovative and sustainable regional industries, with 60% indicating this is important or very important
 - o expanding regional tourism with 71% indicating this was important or very important. Comments aligned this outcome with environmental values and recreational opportunities.
- Outcomes that align with environmental values received strong support:
 - 87% of respondents indicated that it was important or very important to prioritise using Crown land for green and open space in urban areas. Several comments suggested that this was important in regional areas as well
 - o 85% of respondents indicated that it was important or very important to support and restore environmental values on Crown land.
 - 78% of respondents indicated that it was important or very important to manage Crown land to build resilience in a changing climate.
- Outcomes that align with the value of Crown land to the community received solid support:
 - 66% of respondents indicated it is important or very important to strengthen and uphold compliance to ensure a fair go

- 70% of respondents indicated it is important or very important to partner with the organisations that serve our communities
- 83% of respondents indicated it is important or very important to sustain the places where people come together.
- Outcomes that align with Aboriginal rights received moderate to solid support:
 - 56% of respondents indicated it is important or very important to make Aboriginal land transfers a priority and see them as an opportunity
 - 62% of respondents indicated it is important or very important to contribute to the ongoing recognition of native title rights
 - 64% indicated it is very important or important to explore co-management of land to generate mutual benefits
 - 70% of respondents indicated it is important or very important to collaborate with Aboriginal groups in each place to improve outcomes.

Enabling initiatives

Among the 934 formal submissions we received, 802 respondents explicitly indicated whether they supported the enabling initiatives in the draft plan as the best initiatives to enable delivery of the plan. Of these:

- 50% agreed or strongly agreed that the enabling initiatives in the draft plan are the best enabling initiatives to support delivery of the plan
- 31% were neutral
- 19% disagreed or strongly disagreed that the enabling initiatives outlined in the draft plan are the best enabling initiatives to support delivery of the plan.

Figure 8 summarises these results.

Figure 9 highlights the relative importance of each enabling initiative for people who made a submission.



These are the best enablers to support delivery of the plan

Figure 8

Percentage analysis of formal submissions responses concerning whether the enabling initiatives in the draft plan are the best enabling initiatives to support delivery of the plan

Relative importance of each enabling initiative



Figure 9

Relative importance of each enabling initiative according to formal submissions on the draft State Strategic Plan for Crown land

Key themes in the feedback from people who shared their opinion on the enabling initiatives in their submissions include:

- strong support for making more of our information available and transparent, with 94%of respondents indicating this is important or very important
- standardising leases and licensing for common activities, with 64% of respondents indicating this is important or very important
- the suggestion to simplify licensing for domestic waterfront structures, with 32% of respondents indicating this is important or very important and 30% indicating it is not at all important or of only minor importance. Comments opposing this enabling initiative expressed concern that domestic waterfront structures restrict or prevent desired public access to and recreation on waterfront areas
- significant interest in the proposed initiative to reduce red tape for government entities managing Crown land, with 53% of respondents indicating it is important or very important, 21% neutral and 27% indicating it is not at all important or of only minor importance. Some of the comments on this enabling initiative recognised the potential efficiencies this could generate. Other comments warned of the risk to due diligence processes this could present and expressed concern that reducing red tape could lead to inappropriate development of Crown land
- good support for providing tools and resources to volunteer Crown land managers, with 83% of respondents indicating this is important or very important
- solid support for engaging and supporting a new generation of Crown land managers, with 72% of respondents indicating this is important or very important
- solid support for building understanding of native title, with 71% of respondents indicating this is important or very important.

Key themes in open feedback

Analysis of the responses to the open-ended questions in the formal submissions provided information on what respondents value about the Crown land estate, and what their aspirations are for its future.

Table 2 summarises the key themes that emerged.



Table 2

Key themes in formal submissions on the draft State Strategic Plan for Crown land

Theme	Description
Public ownership, access and use	Respondents highly value public access to and ownership and use of Crown land. There is very strong support for Crown land being generally available for the people of NSW to use and enjoy, including for access to foreshore areas and waterways. There was significant negative sentiment around the risk of inappropriate development, commercialisation, privatisation or sale of Crown land. Respondents generally saw this as either not of benefit to the people of NSW nor acceptable in the context of intergenerational equity.
Environmental values	Respondents highly value the biodiversity, habitat, connectivity, green and open space of the Crown land estate. They strongly support the continued protection of these values. Comments recognised the key role of travelling stock reserves in providing habitat and connectivity, as well as the importance of all Crown land in providing resilience in the context of climate change. Comments also suggest that protecting the environmental values of Crown land is particularly critical now, given the damage to bushland areas and green space from the recent bushfire season.
Recreational use	Respondents highly value recreational use of Crown land. Specified uses include camping, horseriding, mountain biking, dog walking, four-wheel driving, picnicking and enjoying green or open space. Comments also recognised and the link between these opportunities and people's mental health.
Economic development	There was significant opposition to the development or use of Crown land for commercial development. However, there was general support for particular industries, such as those associated with Aboriginal land management or recreational activities—for example, tourism.

Table 2

Key themes in formal submissions on the draft State Strategic Plan for Crown land

Theme	Description
Aboriginal rights and management	There was support for using Crown land to recognise and further Aboriginal rights as well as opportunities for local Aboriginal employment and business development. Some comments proposed implementing Aboriginal land management practices, such as cool burning, on Crown land. Comments widely acknowledged that the current backlog of Aboriginal land claims is preventing opportunities for development, enhancement and investment on Crown land. Comments also expressed support for the allocation of more resources to address this backlog quickly and effectively.
Crown land management	Some feedback addressed specific or local issues around Crown land and facilities, including inappropriate use, restricted access, required maintenance of facilities, biosecurity, cemetery space, fencing, weed and feral animal control, kangaroo harvesting and hazard reduction techniques such as grazing livestock. Respondents identified Western lands leases substantially different from other categories of Crown land. Therefore, they require a different approach to management, tenure and governance.
	At a strategic level, there was feedback around Crown land governance, departmental processes, staff resourcing levels, and support and funding for Crown land managers. The need to align any plan for management of Crown land with other local, state and federal policies, plans and strategies was a common concern.
	Respondents strongly support transparency in Crown land management. There were suggestions that an audit or assessment of all Crown land—before the department considers any management decisions, such as disposal or repurposing of Crown land—is a necessary first step to ensure sound data. Making information, such as Crown land maps, available to the public was a common suggestion



Of the submissions received by the department, 511 specified the stakeholder categories into which they fit.

Figure 10 highlights the relative importance of the key themes from Table 2 for respondents who identified their stakeholder categories.



Relative importance of key themes to stakeholder groups

- I have a licence/lease to use Crown land for my business
- I am an Aboriginal land claimant/native title claimant over areas of Crown land
- I am a member of a community or volunteer group that uses or maintains Crown land facilities
- I am a Crown land manager
- I use Crown land for recreation/when travelling/ I care about Crown land management as a resident of NSW
- I am a member of a federal or state peak body with operations on Crown land
- Other

Figure 10

Relative importance of key themes to different stakeholder groups

Online information sessions

We held 12 online stakeholder and community information sessions during the consultation period to support engagement on the draft plan. These information sessions considered the four priorities of the draft plan and their corresponding outcomes. They also considered each of the proposed enabling initiatives and any additional ideas or themes that participants felt were missing from the current draft plan. Information session participants included:

• the Department of Planning, Industry and Environment—Crown lands key stakeholder groups, including a variety of community organisations and Crown land managers

- Nature Conservation Council and associated organisations
- local government (two information sessions)
- Local Aboriginal Land Councils, supported by the NSW Aboriginal Land Council
- NTSCorp
- community members (four information sessions)
- other NSW Government agencies and representatives from across the Department of Planning, Industry and Environment, and Crown lands staff.

Key themes

The following key themes emerged from the information sessions:

- Support for jobs growth was qualified. Conservation and some community stakeholders had reservations about this priority due to fears that some types of job creation could lead to environmental harm or reduced public access to Crown land. Others were positive, supporting governmentfunded land management roles and private or non-governmental-organisation-sectorled opportunities that leveraged or were otherwise compatible with the other priorities of the plan. Stakeholders widely supported sustainable employment opportunities (ecotourism, Indigenous land management and renewable energy projects)
- 'Green space' needs a better definition to distinguish between land for recreation and that for nature conservation. Stakeholders felt that the draft State Strategic Plan did not adequately consider the ecological, biodiversity and climate change benefits from maintaining natural bushland reserves as a form of green space
- Stakeholders showed strong support for retention of public ownership. They were opposed to sales and believe that Crown land should be maintained as a public asset, preserved for community uses and enjoyment in perpetuity. 'Supporting community connections' was their preferred priority of the draft State Strategic Plan
- Stakeholders consistently supported Aboriginal land rights and involvement. All stakeholder groups agreed that resolving the current backlog of Aboriginal land claims will not only highly benefit Aboriginal communities, but will also enable economic, environmental and social opportunities for non-Aboriginal communities. There was consistent support for the strong emphasis in the draft plan for new approaches to working with Aboriginal people—a sense that the time for change has come.
- Security and length of tenure are key enablers. Community organisations and key stakeholders agree that this is the most effective way to incentivise co-investment on Crown land. There were some contrary views, however, that long tenures result in alienation of the public domain.

Marketing campaign—social media and print

The objectives of the marketing campaign were to:

- educate communities and raise awareness of the importance of Crown land
- encourage people to participate in an online information session,
- submit feedback on the draft plan.

We selected social media (Facebook) as the lead channel for the campaign, to drive awareness of Crown land and of the draft plan. This was effective in driving users to the feedback page and encouraging primed users to sign up for ongoing email updates about Crown land management. The advertisements that appeared on Facebook are at <u>Appendix A</u>.

The campaign combined prospecting and retargeting audiences and was very successful. It reached more than 2 million people and delivered more than 6.2 million impressions, using video and static assets to convey campaign messaging.

The campaign had a click-through rate of 1.27%, well above the NSW Government benchmark of 0.4—0.49%. There were 33,680 landing page views, with an average cost per landing page view of \$1, again far outperforming the NSW Government benchmark of \$4.50 per landing page view.

These resulted in 1,686 landings on the submission form page. More than 200 people signed up to receive ongoing information about Crown land management from the department through the linked sign-up form.

Print advertising played a supporting role, reaching a broad cross-section of the NSW population by targeting three reading audiences (metropolitan, regional and indigenous) by newspaper. During the campaign, one ad ran in each of the following publications:

- Daily Telegraph (News Corp)
- The Land (Australian Community Media)
- Koori Mail.

Appendix B shows the print advertisements.

Appendix A—Social media

Facebook

Farming, Agriculture, Country Women's Association



Comment

Department of Planning, Industry and Environment Ø

A Share

Surf lifesaving, surfing

D Like



DPIENSW.GOV.AU/SSP
Have your say on the future of Crown land
Find out about the State Strategic Plan for Crown land.
Learn More

NSW miscellaneous



NSW Sponsored @ Everyone in NSW has a connection to Crown land. Here's how you can help



DPIE.NSW.GOV.ALI/SSP Have your say on the future of Crown land Find out about the State Strategic Plan for Crown land.

Fishing, boating and water recreation



Everyone in NSW has a connection to Crown land. Here's how you can help us plan for its future.



Have your say on the future of Crown land Find out about the State Strategic Plan for Crown land.

Learn More

Learn More

Youth clubs, Girl Guides Australia, NSW





Have your say on the future of Crown land Learn More Find out about the State Strategic Plan for Crown land.

Caravanning, camping, four-wheel driving

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Have your say on the future of Crown land Learn More Find out about the State Strategic Plan for Crown land.

Youth clubs, Girl Guides Australia, NSW

Department of Planning, Industry and Environment O

Everyone in NSW has a connection to Crown land. Here's how you can help us plan for its future.



Have your say on the future of Crown land Find out about the State Strategic Plan for Crown land.

Learn More

Aboriginal groups

NSW Sponsored @

Everyone in NSW has a connection to Crown land. Here's how you can help us plan for its future.



Have your say on the future of Crown land Find out about the State Strategic Plan for Crown land.

Learn More

National park, birdwatching, outdoor fitness

Department of Planning, Industry and Environment O NSW Sponsored Q

Everyone in NSW has a connection to Crown land. Here's how you can help us plan for its future.



Have your say on the future of Crown land Find out about the State Strategic Plan for Crown land.

Learn More

Nature conservation, sustainable/renewable energy

Department of Planning, Industry and Environment
Sponsored Q

Everyone in NSW has a connection to Crown land. Here's how you can help us plan for its future.



Have your say on the future of Crown land Find out about the State Strategic Plan for Crown land.

Learn More

Appendix B—Print advertising

DAILYTELEGRAPH.COM.AU WEDNESDAY JULY 15 2020

Miriam breaks her spell over Oz

MATTHEW MOORE

SHE has been branded the ultimate whingeing Pom and told togo back home to Britain but Miriam Margolyes could not give a fig. The actress says she is proud of being a "cantanker-ous old bird" after receiving furious backlash for her criti-cism of the ugliness and greed of her adopted homeland. Margolyes, 79, who is best known for playing Professor Sprout in the Harry Potter films, spends part of the year in NSW, where she shares a home, with her Australian part home with her Australian part-ner Heather Sutherland. She became a citizen in 2013.

For a new BBC document-ary series, she embarked on a 10,000km, twomonth journey to get to know her adopted



go according to plan. Negative comments she made about some aspects

to plan. Negative comments she made about some aspects of Australia, especially Surfers Paradise, provoked uproar on social media. "There is a brutality there and a greed in Australia, which I don't like," she said in an interview. "Those horrible structures along the coast, that people should be ashamed of living in. Surfers Paradise — it's diggusting." Margolyes (pictured) subse-quently admitted she did not blame Australians for getting tired of expats who "mouth off" about the country, but has declined to back down. "I hope people will not be too annoyed about the things I have to say, but in the end, to be honest, f.k. 'em if they are. That's tough. I'm telling it like I see it," she told Radio Times. "I'm a cantankerous old bird. "Just because I love Austra-lia doesn't mean I don't want it to be better."



A WOMAN who lost her home when bushfires tore through the NSW south coast

adopted

TOBY VUE

home when bushfires tore through the NSW south coast has survived a shark attack in Far North Queensland and sensationally declared: "I still love sharks." Anika Craney, 29, was swimming off Fitzoy Island when she sustained lacera-tions to her left ankle and a possible fracture in the attack early yesterday. At the time she was swim-ming off the private boat, Barefoot II. Skipper Dean Cropp, who used to live in Port Douglas, said MS Craney was part of a five-member crew who arrived in the Far North only after the border reopened on July 10 to film a documentary series about marine life. Mr Cropp said he offered the 29-year-old a place on the boat after she lost her home at

Cobargo, in the Bega Valley, during the horror summer bushfires. "It was a day off as we were

It was a day off as we were waiting for the weather to im-prove and a couple of the girls swam to shore to check out the island," Mr Cropp said. "As they got close, a shark grabbed her on the ankle and she kicked at ii. "As soon as I got to her, she was very adamant that it shouldn't turn out to be a 'kill sharks' shetoric." Following the attack, Ms Craney was filmed by a tele-vision news crew exclaiming 1 still love sharks. Sharks are beautiful," as she was being ambulance.

stretchered into a waiting ambulance. Mr Cropp said Ms Craney, who had joined the crew only recently and been work-ing with sharks for the past three months, initially told him it might have been a whaler or tiger shark but

"didn' really get a good look at it". "She's a very experienced freediver and has dealt with sharks in the past two years," Mr Cropp said. "They're not something we're fearful of but we do respect them." When asked about what may have led up to the repor-ted shark bite, Mr Cropp said "didn't really get a good look

Anika Craney being taken into an ambulance after being attacked by a shark (main and inset) and the devastation in Cobargo (below)

survivor fights



he suspected a commercial ism Operators' he suspected a commercial trawler moored nearby may have triggered it after Ms Craney swam past it. "The attack happened

ism Operators' spokesman Gareth Phillips yesterday said that the fishing boat Ms Craney had been swimming near had endorsement to fillet out at sea. Mr Phillips said it was possible water had washed into open scuppers on the boat, causing fish remnants to wash into the water, which could have lured the offend-ing animal.





in NSW

The NSW Government seeks your input into the draft 10-year strategic vision for Crown land.

Around 42% of NSW is Crown land—land owned by the NSW Government on behalf of the community. We are seeking your feedback on the draft State Strategic Plan that will guide how this vast and precious estate will be used in the future

The draft State Strategic Plan has been developed in consultation with key stakeholders, industry, Crown land managers and Aboriginal representatives, and is now on public exhibition

How to have your say

Public exhibition commences Thursday 9 July 2020

Information sessions: Online information sessions will be available.

More information

To find out more about the draft State Strategic Plan and details of the information sessions:

Visit dpie.nsw.gov.au/ssp Phone 1300 886 235

Daily Telegraph (News Corp)—15 July 2020



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FARN

Thursday July 23, 2020 THE LAND 23

POLYTEX TARPAULINS Grain Bunker Covers Hay & Cotton Covers **Shelter Covers** Ph 1300 059 003

H THE & MENTAL TRAINING

A secure signal, all the time

Remote-controlled farming gets easier

Farmbot and Inmarsat ink a deal they say will cut man hours and fuel bills, vehicular wear and tear, and emissions

BY DANIEL PEDERSEN

THE limitations of remote farm control because of dicey or non-existent celluar phone signals look set to be rapidly overcome with a new deal announced bet Farmbot and Inmarsat. inced between

Inmarsat will bypass Phone networks using its 13 ty problems. satellites. "We asked farmers what Farmbot managing direc-they wanted and then went

assured, but Farmbot has developed on-farm devices to open gates and turn pumps on and off.

people driving around now checking water points," said Mr Coppin.

He said things had gone beyond receiving an alert that something was wrong at a certain point on the farm. On receiving an alert inev-itably someone drove there

to investigate "Now, they can assess the

problem with photographs while they're having a cup of tea in the morning," he said. But the real advance was

introducing the ability to operate machinery, such as pumps, or gates, remotely, he said. "Although Australian farmers are some of the most

innovative in the world, adoption of technology has been hamstrung by cellular network connectivity issues," said Mr Coppin. "A recent survey suggest-

ed 40 per cent of Australian farmers were not, or could not, adopt the latest technology because of connectivi-

tor Andrew Coppin halled the deal a gamechanger. Not only will a secure sig-nal to farm infrastructure be "They want to see the troughs, the gates and we've

added a rain gauge and pres-sure and flow gauges. "Being able to see it, rath-"There's probably 10,000 er than simply driving off knowing something is wrong becking water points," said but not what offers a new level of peace of mind.

"We are really excited about the opportunities our alliance with Inmarsat and real-time, two-way communications can bring to rural Australia and other regions," he said. Inmarsat agriculture sec-

tor development director Steven Tompkins said two-way communications with the satellite would serve

ag well. "We're extremely excited about Australian ag, the size of the properties and the cost of labour makes a compel-



The FarmBot device can transmit photographs and alerts from remote site

Inmarsat owns and operates a network of 13 satellites.

ling case for satellite technol-

ogy," he said. "And the beauty of it is you simply have a single device operating independent-ly. That makes it simple to use."

Mr Tompkins said his company's technology was used to control Rio Tinto's AutoHaul driverless train fleet, which hauls iron ore rom Pilbara mines to ports. Mr Coppin said affordable

satellite-controlled pumps only sent it to the satellite and machinery was a first for when needed. He estimat-



problem. Farmbot's Andrew Coppin

Australian agriculture.

And that brings us to the price. Mr Coppin said cost-control algorithms were built into the hardware that sits on the tank.

"That's a good price when you start to think of the cost He said the device gath-ered data, compressed it and of putting up a tower," he said. Using Internet of Things protocols on-farm devices can talk to each other within

a network, then package the combined information

Mr Coppin said some existing operations were extremely remote, including a 12,000-square-kilometre farm at Sandover, NT, another in the southern Kimberley, WA, and one in the Simpson Desert.



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The Land (Australian Community Media)—23 July 2020

via satellite

"You can have a mesh of devices talking to each oth-er," Mr Coppin said. Farmbot is aiming to have

the technology freely availa-ble in October. The company is seeking

farmers for trials.

would probably cost about \$1.25 a day with daily moni-toring.



ed a tank-mounted device

Water points can be wholly remote controlled

Funding cuts threaten Tauondi College future



Government funding, costing the college jobs and forcing a major reduction in their educational

reduction in their educational courses and programs. On July 8, more than 150 people gathered together outside Tauondi Aboriginal College to voice their concerns and protest against the funding cuts. Located in South Australia's Port Adelaide, Tauondi is an Aboriginal community college which has been delivering nationally accredited courses and non-accredited adult community education programs to community education programs to the Aboriginal community since 1973.

Tauondi is a Kaurna word which lauondi is a Kaurna word which means to penetrate' or "break through', and acknowledges the Kaurna people, who are the traditional owners of the land on which the college is located. Ngarrindjeri activist Shaylem Wilson is a former student of the college and helped to organise the raily.

rally. She told the *Koori Mail* that as of June 30 the funding cuts made by the SA Government mean that

the SA Government mean that some courses previously run by the college are no longer being offered. "I began my career at Tauondi college when I undertook a traineeship and from there I ended up working at the college for a further 18 months," Ms Wilson said. "I felt compelled to stand up and speak about my experience with the college, and how beneficial the traineeship I undertook at the college had been, especially in regard to my employability. employability. "So it is critical for the success

and education of future mob that government funding isn't cut from the college, because it was the experience I had at Tauondi that has really given me that kickstart in my career"

What makes Tauondi college so special, Ms Wilson said, is that the college provides education and

training for the whole person, while upholding Aboriginal cultures and identities in ways that respect Aboriginal lore and custom and the diversity of students' experiences

and ambitions, all at the same time. Ms Wilson said the funding cuts Mis Wilson said the funding cut will affect the social dynamics of the college, which have taken years to build. "At Tauondi Aboriginal College, it's not just about the education a person receives, because the college also acts as a community

hub, where mob can meet other

and we know now special that makes the college, because there aren't many colleges around here, or even around Australia, who can offer that kind of community

Offer tractions and support.⁸ Ms Wilson said that because Tauondi embraces Aboriginal authority as one of its core values, it provides a diverse and wide range of services to meet the ever-

courses and programs the college had been successfully running up until now," MS Wilson said. "The amount of people that turned out to support the rally really does show how valuable the community consider this college to be

"This is a place where Aboriginal "This is a place where Aborigina people can go to receive a fantastic education, and there is no justifiable reason why the funding should be taken away, when the funds provide for some really beneficial training programs that Aboriginal and Torres Stratt Islander People are interested in." Ms Wilson said that there aren' many educational institutions or training facilities around Australia that have a focus on cultural safety and cultural awareness the way Tauondi does and that's why mob

Tauondi does and that's why mob feel safe when they study there.

She said that considering the college was established well over

college was established well over 40 years ago, Tauorid Nobroifinal College has for many decades created a special place for Aboriginal people to come together o grow and learn. We are the number one choice in the area that Aboriginal people turn to when they are looking to receive a tertiary education, or to study something new, or even just to further their existing education," Ms Wilson said.

Ms Wilson said. "So if anything, we need more money invested in Aboriginal colleges like Tauondi and the types

colleges like Tauondi and the types of training programs, courses, education, and social aspects that the college offers, and not have funding taken away." Ms Wilson said the main reason for the rally was to build community awareness around the recent funding cuts and to demonstrate to the Government that this is the type of thing the whole community is against. "We are rallying and protesting to make the Government well

"We are rallying and protesting to make the Government well aware that the community is not happy with the decision they have made," Ms Wilson said. "If the Government are so adamant about 'closing the gap', then stripping the college of much needed funding is the opposite to what they should actually be doing."



on the vision for **Crown land in NSW**

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Phone 1300 886 235

THE KOORI MAIL, WEDNESDAY, JULY 29, 2020 | 11

Koori Mail-30 July 2020

www.koorimail.com



mob, and interact with Elders too," she said. "And we know how special that

changing needs of Aboriginal people and their communities in SA.

The group of protesters rallied for at least an hour outside the college, which Ms Wilson said gave supporters, including staff supporters, including staff members, the chance to speak about their own personal experience at Tauondi. "The main issue that kept coming up was how much the funding cuts are going to have a significant impact on some of the

Appendix C—Submission form

State Strategic Plan for Crown land



Complete this form to give feedback on the draft State Strategic Plan for Crown land. When complete, please return it to us by <u>midnight Thursday 20 August 2020</u>, either by email to cl.enquiries@crownland.nsw.gov.au or by post to PO Box 2155, DANGAR NSW 2309.

Making your submission public

We collect information about you, which may include personal information, to assess submissions in response to Crown land dealings and activities, and to perform other functions required to complete the project. This information must be supplied. If you choose not to provide the requested information, we may not be able to assess your submission.

To promote transparency and an open government, we intend to make all submissions publicly available on our website, or in reports. Your name or your organisation's name may appear in these reports with your feedback attributed.

If you would like your submission and/or feedback to be kept confidential, please let us know when making your submission. You will be asked for your confidentiality preference at the end of this form.

If you request your submission be kept confidential, it will not be published on our website or included in any relevant reports, however it will still be subject to the *Government Information Public Access Act 2009*.

Your submission will be stored securely consistent with the department's Records Management Policy and you have the right to request access to, and correction of, your personal information held by the department.

Further information is available in our Privacy statement.

Important information about this form

The fields marked with an asterisk * are mandatory and must be completed in order to submit the form.

Activity

Name of Activity State Strategic Plan for Crown Land Our Reference:

SSP Crown Land



Please prov	vide your de	etails
1. First name	*	
N.		
	10	
2. Last name	*	
3. Do you ide	ntify as Abori	ginal or Torres Strait Islander? *
() Yes	O No	• Prefer not to say
4. Are you co	mpleting this	survey as part of an organisation?*
	cted, complete	
() Yes	O No	• Prefer not to say
Ŭ	0	0
5. Organisatio	on	
lf you answere	ed 'Yes' to Q.4	
6. Postal/stre	et address *	
7. Suburb *		
8. State *		
9. Postcode *		
		7



10. Email *

11. Which of the following options best indicates your current or past use or interest in Crown land in New South Wales? *

Please select all that apply

I am a Crown land manager
I am a Showground society manager
I am involved with a community or volunteer group that uses or maintains Crown land facilities
I am a member of a Commonwealth or state peak body with operations on Crown land
I have a lease to use Crown land
I have a licence to use Crown land
I use Crown land for my business
I am an Aboriginal Land claimant over areas of Crown land
I am a Native title claimant over areas of Crown land
I use Crown land for recreation
I use Crown land when travelling away from home or visiting other places
I care about Crown land management as a resident of New South Wales
Other



Other

If you selected Other, please provide details (1,500 characters):



12. What use/s of Crown land do you value? *

Please select all that apply:

Open or green space
Community use
Aboriginal land rights
Biodiversity
Jobs and economic growth
Renewable energy
Other

Other

If you selected Other, please provide details (1,500 characters):



Strategic Plan priorities

The draft State Strategic Plan identifies four strategic priorities to guide Crown land management and inform the ways in which Crown land is used, and the activities, communities and environments it will support. These priorities are:

Priorities

Enable jobs growth, commercial opportunities and sustainable economic progress in regional and rural NSW	Strengthen and support evolving community connections	Work with Aboriginal communities to realise the potential of their land rights
--	---	---

More information on these priorities is in section 3.3 of the draft plan (PDF).

Please provide your feedback

13. These are the best priorities for Crown land over the next 10 years.*

Please select	
Strongly agree	
Agree	
Neutral	
Disagree	
Strongly disagroo	

14. Please rate each of the priorities from 'Very important' to 'Not important at all'.

Enable jobs growth, commercial opportunities and sustainable economic progress in regional and rural NSW.

Please select	
Very important	
Important	
Neutral	
Of minor importance	
Not at all important	

Expand green space, sustainable quality of life and climate change resilience

Please select	
Very important	
Important	
Neutral	
Of minor importance	
Not at all important	
not at an important	



Strengthen and support evolving community connections

Please select Very important Important Neutral Of minor importance Not at all important

Work with Aboriginal communities to realise the potential of their land rights

Please select
Very important
Important
Neutral
Of minor importance
Not at all important

Do you believe that any changes should be made to these priorities, or are there any new priorities you would like to suggest?

Please provide details (1,500 characters):



Strategic Plan outcomes

The draft State Strategic Plan identifies 15 outcomes to focus our practical efforts and enable us to deliver on the priorities of the plan. These 15 outcomes are mapped to the four priorities in the table below:

Priorities			
Enable jobs growth, commercial opportunities and sustainable economic progress in regional and rural NSW	Expand green space, sustainable quality of life and climate change resilience	Strengthen and support evolving community connections	Work with Aboriginal communities to realise the potential of their land rights
Outcomes			
Support innovative and sustainable regional industries	Prioritise the use of Crown land for green and open space in urban areas	Sustain the places where people come together	Make Aboriginal land transfers a priority – and see them as an opportunity
Expand regional tourism Assist new sustainable energy, resources and	Use Crown land to expand access to affordable housing	organisations that serve our communities Strengthen and uphold	Contribute to the ongoing recognition of native title rights
infrastructure projects Facilitate investment on Crown land	Support and restore environmental values on Crown land	compliance to ensure a fair go	Explore co-management of land to generate mutual benefits
	Manage Crown land to build resilience in a changing climate		Collaborate with Aboriginal groups in each place to improve outcomes

More information on these outcomes is in section 3.3 of the draft plan (PDF).

Please provide your feedback

15. These are the best outcomes for Crown land over the next 10 years.*

Please select	
Strongly agree Agree	
C12-117 101 102	
Neutral Disagree	
Strongly disagroo	



16. Please rate each of the outcomes from 'Very important' to 'Not at all important'.

Support innovative and sustainable regional industries

Please select	
Very important	
Important	
Neutral	
Of minor importance	
Not at all important	

Expand regional tourism

Please select	
Very important	
Important	
Neutral	
Of minor importance	
Not at all important	

Assist new sustainable energy, resources and infrastructure projects

Please select	
Very important	
Important	
Neutral	
Of minor importance Not at all important	

Facilitate investment on Crown land

Please select	
Very important	
Important	
Neutral	
Of minor importan	ice
Not at all importar	nt

Prioritise the use of Crown land for green and open space in urban areas

Please select
Very important
Important
Neutral
Of minor importance
Not at all important



Use Crown land to expand access to affordable housing

Please select Very important Important Neutral Of minor importance Not at all important

Support and restore environmental values on Crown land

Please select	
Very important	
Important	
Neutral	
Of minor importance Not at all important	

Manage Crown land to build resilience in a changing climate

Please select	
Very important	
Important	
Neutral	
Of minor importance Not at all important	

Sustain the places where people come together

Please select Very important Important Neutral Of minor importance Not at all important

Partner with the organisations that serve our communities

Please select	
Very important	
Important	
Neutral	
Of minor importance Not at all important	



Strengthen and uphold compliance to ensure a fair go

Please select Very important Important Neutral Of minor importance Not at all important

Make Aboriginal land transfers a priority - and see them as an opportunity

Please select
Very important
Important
Neutral
Of minor importance Not at all important
Not at all important

Contribute to the ongoing recognition of native title rights

Please select
Very important
Important
Neutral
Of minor importance
Not at all important

Explore co-management of land to generate mutual benefits

	Please select
	/ery important
þ	mportant
ľ	Neutral
	Of minor importance Not at all important

Collaborate with Aboriginal groups in each place to improve outcomes

Please select
Very important
Important
Neutral
Of minor importance
Not at all important



Do you believe that any changes should be made to these outcomes or would you like to suggest any other outcomes the department should address in the State Strategic Plan?

Please provide details (1,500 characters):



Strategic Plan enabling initiatives

The draft plan identifies seven enabling initiatives to support delivery against the strategic priorities and objectives of the plan. These enablers are:

- · Make more of our information available and transparent
- Standardise leases and licensing for common activities
- Simplify licencing for domestic waterfront structures
- Reduce red tape for government entities managing Crown land
- Provide tools and resources to volunteer Crown land managers
- Build understanding of native title
- Engage and support a new generation of Crown land managers

More information on these enablers is in section 4 of the draft plan (PDF).



Please provide your feedback

17. These are the best enablers to support delivery of the plan. *

Please select	
Strongly agree	
Agree	
Neutral	
Disagree	
Strongly disagroo	

18. Please rate each of the enablers from 'Very important' to 'Not at all important'.

Make more of our information available and transparent

Please select	
Very important	
Important	
Neutral	
Of minor importance	
Not at all important	

Standardise leases and licensing for common activities

Please select	
Very important	
Important	
Neutral	
Of minor importance Not at all important	

Simplify licensing for domestic waterfront structures

Please select	
Very important	
Important	
Neutral	
Of minor importance Not at all important	

Reduce red tape for government entities managing Crown land

Please select
Very important
Important
Neutral
Of minor importance Not at all important



Provide tools and resources to volunteer Crown land managers

Please select Very important Important Neutral Of minor importance Not at all important

Build understanding of native title

Please select	
Very important	
Important	
Neutral	
Of minor importance	
Not at all important	

Engage and support a new generation of Crown land managers

Please select
Very important
Important
Neutral
Of minor importance
Not at all important



Do you believe that any changes should be made to these enabling initiatives, or are there any other enabling initiatives you would like to suggest?

Please provide details (1,500 characters):



Other feedback

19. Please provide any other comments about the draft State Strategic Plan for Crown land. *Please provide details (1,500 characters):*



20. Where did you hear about the State Strategic Plan? *

Please select all that apply:

Social media
Print media
Radio
Google search
Crown Lands website
Ad in local paper
Correspondence from the department
Other

Other

If you selected Other, please provide details (1,500 characters):

You cannot complete your submission until you indicate your confidentiality preference below.

Note: Submissions will be published on the NSW Department of Planning, Industry and Environment website unless marked as confidential. All personal information will be handled in accordance with the Privacy and Personal Information Protection Act 1998.

Confidential	I would like my submission including my name and any contact details to be treated as confidential and not published
Semi-public	I would like my submission to be published but want my name and contact details to be confidential and not published
Public	Please publish my submission including my name and contact details

Privacy & confidentiality

Please indicate your confidentiality preference from the following options: *

0	Confidential
0	Semi-public
\odot	Public

Thank you for your submission on the draft State Strategic Plan for Crown Land. All feedback is valued by the department.

If you have any questions, please contact us on 1300 886 235 or email cl.enquiries@crownland.nsw.gov.au

© State of New South Wales through Department of Planning, Industry and Environment 2020. The information contained in this publication is based on knowledge and understanding at the time of writing (July 2020). However, because of advances in knowledge, users are reminded of the need to ensure that the information upon which they rely is up to date and to check the currency of the information with the appropriate officer of the Department of Planning, Industry and Environment or the user's independent adviser.

NSW Department of Planning, Industry and Environment | CM9 Record Number | 1



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